

# Impact of COVID-19 on Transfer Pricing

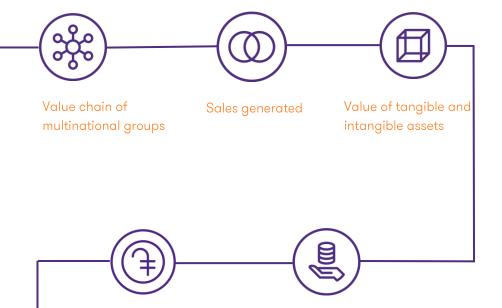
**April 2020** 





# Impact on transfer pricing policies

The initial spread of the outbreak occurred in China, an important production hub for a considerable amount of multinational groups across the world. Now many countries with a share in world trade are closed due to a pandemic. Considering the prominence of closed countries on the global economy, the size of the coronavirus disruptions is expected to lead to a detrimental effect on the:



Cash flow of companies belonging to multinational groups operating in areas affected by the outbreak Earnings before interest and tax (EBIT) of most multinational groups

During this period, multinational groups should consider examining specific aspects of their business in order to minimize the negative effects of the crisis to the lowest extent possible.

Groups should look to adopt reasonable arrangements to align TP policies between related parties in the context of a global pandemic, as well as look to conduct targeted TP adjustments to align the functions of the firms with the present economic environment.

On the other hand, the development of the documentation needs to cope with potential controls set by tax authorities (i.e. the preparation of supporting documentation needed to justify the reasonable allocation of profits to subsidiaries during the pandemic).

Lastly, there should be a review of the policies adopted with regard to intercompany financing for companies in a multinational group that operate in the most affected areas (also considering the guidelines published by the OECD TP guidance on financial transactions).

### **Business strategy**

From an economic and financial point of view, it is especially important that business decisions taken in regard to TP policies are documented accordingly and that multinational groups are well prepared to implement all the necessary changes to the business strategy of the companies. In particular, multinational groups should assess whether it is necessary to carry out a review of the pricing strategies, the location of subsidiaries, cost structures, and intercompany contracts, as well as conducting a business restructuring to manage tax and TP policies.

During a period of crisis, multinational companies are faced with a number of issues that affect their activities and strategies, including transfer pricing policies. As a consequence, those companies should carefully assess the potential impact of the crisis on the value chain and consider revising their transfer pricing policies in order to adapt them to the changing economic scenario.



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- Bring a calm and deliberate approach to discussing key considerations
- Help you filter out the noise and create actionable plans
- Bring a calm and deliberate approach to discussing key considerations
- Help you filter out the noise and create actionable plans
- Respond at the speed of your needs
- Think holistically across four areas of risk
  - Liquidity & cash flow management
  - Supply & demand
  - External factors
  - People & labor

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